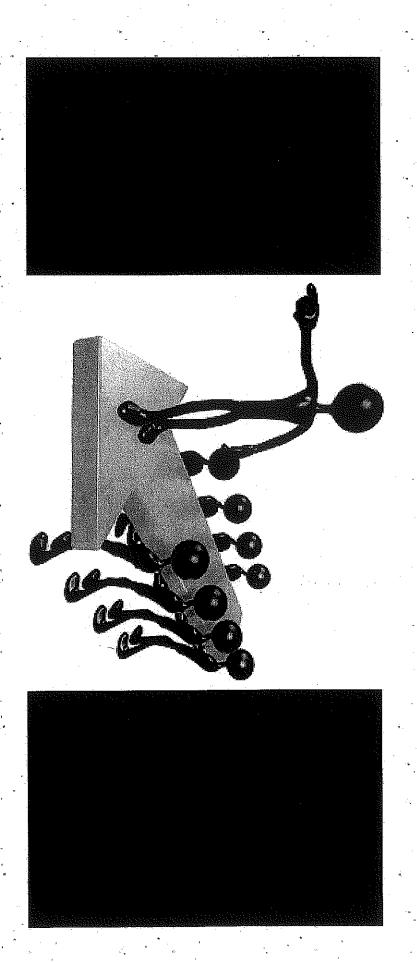
BAYONNE BOARD OF EDUCATION



STRATEGIC PLANNING OBJECTIVES 2016-2017

BOARD OF EDUCATION

CENTRAL OFFICE

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Robert C. Craig

Assistant Superintendent of Schools for Personnel

Assistant Superintendent for Business / School Business Administrator Leo J. Smith, Jr.

Assistant Superintendent for Curriculum & Instruction Kenneth Kopacz

Administrator of Assessment, Evaluation, State & Federal Programs Dennis C. Degnan, Ed. D.

"Creating a Community of Learners"

Goals of the Plan: To provide optimum learning opportunities for all students in a safe, secure, inclusive learning environment when administrators, teachers, parents and the community collaborate as a team to accomplish its objectives. that fosters personal and interpersonal growth, lifelong learning and a strong sense of community. This can be accomplished

Objectives:

- To set high standards and expectations for student achievement
- To provide a safe environment conducive to learning.
- To meet the needs of our diverse multi-cultural school population.
- To provide a challenging curriculum by utilizing educational technologies that meets the needs of the 21st Century.
- To provide programs that foster successful home, school, and community partnerships.
- To provide teacher training and professional development.
- To effectively enhance technology usage.

"Creating a Community of Learners"

Priority Areas

- Priority Area 1: Student Achievement
- Priority Area 2: Staff Development
- Priority Area 3: Technology
- Priority Area 4: Operations

"CREATING A COMMUNITY OF LEARNERS" **BAYONNE SCHOOL DISTRICT** STRATEGIC PLAN 2016 – 2017

	COMMITTEE MEMBERS	
PRIORITY AREA 1: PRIORITY AREA 2: PRIORITY ARI STUDENT STAFF DEVELOPMENT TECHNOLOGY ACHIEVEMENT	P	ITY AREA 3: PRIORITY AREA 4: HNOLOGY OPERATIONS
Maria Kazimir (Chair) Nancy Ruane (Chair) Areta Costello (Chair) Maureen Brown (Chair) Monica Flynn (Chair) Patricia Dziubek (Chair) Tom Fogu (Chair) Tara Furmaniak (Cl		rella (Chair) Al McCormick (Chair) u (Chair) John Calcaterra (Chair) naniak (Chair) Robert Pierce (Chair)
Lisa Wasielewski Sharon Colasurdo Charles Costello Kathy Bingham Maryann Connelly Heather Zalis Dawn Aiello Cathy Quinn, Ed.D. Tom Jacobson Karce McAndrew Melissa Sisk Kim DeMedici Stacey Janeczko Brian Belton Brian Belton John Rickard Chris Romano Chris Mercun Karce McAndrew Melissa Sisk Kim DeMedici Stacey Janeczko Brian Belton John Rickard Tara Degnan Dan Ward	Karee McAndrew Melissa Sisk Kim DeMedici Stacey Janeczko Brian Belton John Rickard Tara Degnan Dan Ward	Andrew isk Keith Makowski fedici fedici fedici fedici feric Ryan Anna Maillaro Karen Fiermonte Lyndia Hayes Dennis C. Degnan, Ed.D Laura Craig

"Creating a Community of Learners"

Priority Area 1:

Student Achievement

- 1.1 Assessment and Accountability for Student Performance
- 1.2 Data Analysis and Application
- 1.3 Student Assistance and Support
- 1.4 Curriculum Development
- 1.5 Partnerships

"Creating a Community of Learners"

Priority Area 2:

Staff Development

- 2.1 Job Embedded Staff Development Program
- 2.2 Danielson Framework for Teaching Evaluation Instrument
- 2.3 Kim Marshall Principal Evaluation
- 2.4 District/School/Classroom Planning
- 2.5 Life-Long Learning Environment for Staff
- 2.6 Achieve NJ
- 2.7 LRE Least Restrictive Environment

"Creating a Community of Learners"

Priority Area 3:

Technology

- 3.1 Technology Infrastructure
- 3.2 Technology Integration
- 3.3 Professional Development & Staff Training
- 3.4 Maintenance, Management & Support

"Creating a Community of Learners"

Priority Area 4:

Operations

- 4.1 Finance
- 4.2 Facilities
- 4.3 Growth Perspective
- 4.4 Food Service and Transportation

STUDENT ACHIEVEMENT	STAFF DEVELOPMENT	TECHNOLOGY	OPERATIONS
Strategies:	Strategies:	Strategies:	Strategies:
1.1 Assessment and Accountability for Student	2.1 Job Embedded Staff Development Program	3.1 Technology Infrastructure	4.1 Finance
Performance	ç	 Load bearing 1 GB fiber service at Nicholas Oresko 	 Funding received from New Jersev School Boards
Adoption by the New Jersey	 Provide document 	School	Association Insurance
State Board of Education of	camera, Smart Board,		Group (North Jersey
revised and renamed CCSS to	iPad & other technology	 Transition DNS to 	Educational Insurance
New Jersey Student Learning	trainings.	external service	Fund).
Standards.	1	(Summer 2016)	
	 To provide training in 		 Continue to expand
 Continue the utilization of the 	Google Applications	 Switch and Access Point 	automated procedures for
Data Analysis teams at each		upgrades and additional	purchasing and budgeting
building to analyze and share	 To provide time for 	AP's to create large	to meet NJDOE standards
the reports that identify areas	investigation to locate	PARCC testing sites in all	(Systems 3000).
for improvement and growth.	resources aligned with the	buildings (Elementary and	
Analyze New Jersey Biology	Common Core.	DIIO)	revenue o expand
BHS.	* To provide workshops on	 Upgrade end of life UPS 	initiatives through scrap
		battery backups with	metal recycling program,
 Continue to administer the 	ADHD, dyslexia, & other	new UPS with enhanced	movie and commercial
well-aligned system of testing	diagnosis.	notification features.	film shoots.
using district assessments in		(Summer 2016)	
Language Arts/ Literacy,	 Staff needs clarification 		Continuation of ROD
Mathematics, Social Studies	of: mainstreaming and	 Continue to ensure an 	Grants to offset district
and Science to determine if	inclusion related	optimal network and	costs to building repair
students are on track for	services, assistive	device management for	(covers 60% of work –
college and career readiness.	technology & the role	PARCC administration	district responsible for
	and responsibility of the		remaining 40%)
 Construct district 	teacher assistant(s)	 Upgrade EOL switches 	
assessments in all areas		10 CISCO 3630	Savings generated from
including art, music, physical	 Training in Next- 	; ;	B.I.G.S. projects, Solar
education, world languages	Generation Science	Relocation of 3 IDF	roof panels, and new
and technology.	Standards for K-12	Switched with CAT 6	energy saving lighting
00 J	Science teachers	cabling (Harris, NJD)	
 Educators will continue to 			various common areas and
include released PARCC	 Conduct workshops on 	 Installing Cisco 3602 AP 	gymnasiums
		Antennae to increase AP	
questions in learning		range.	
questions in learning activities and assessments.	for K-12 staff.		

track for college and career and 4 to ensure students are on and District assessment 1, 2, 3 diagnostic, midyear check in scores, student portfolios, district prior year assessments participation, homework), (attendance, class markers of future success teacher recommendations, PARCC, teacher observations, measures but not limited to (SGO) by using multiple

- languages. report cards in native Translate progress reports and
- areas of growth. areas for improvement and Percentiles (SGP) to identify review Student Growth Continue to communicate and
- and Academic Challenge. Science Fair, Project Bowl, Forensics, Chess, Olympiad, Spelling Bee, Fire talent of our students such as programs that showcase the Continue to implement Innovate Team Competition (but not limited to): Math
- classroom/school/district level and promote the importance of to address chronic absenteeism attendance at the Continue to monitor student

with teachers remaining in their buildings. Continue release days for Professional Development

Student Growth Objectives

- with post secondary and District Child Study Connection Training for Naviance/Family planning for College and Teams to provide students Elementary Counselors BHS Teachers and Career Readiness.
- teachers in providing recommendations for placement for high school scheduling and student include Grades 8-11 providing training to Continue to work toward
- Generation Continue Healthier
- nurses, vocational and and understanding for improve the knowledge Content-area speakers to Continue to Utilize physical education-health
- workshop Continue Co-Teaching
- Social Studies teachers development for K-6 Continue professional
- PARCC preparation for Continue with training for ELA and Math

- classroom for Early Childhood instruction pilot carts to Technology Move Samsung tablet
- usage for Online Implement Chromebook
- classroom sets for BHS **Implement Social Studies**
- digital textbooks Directors in implementation of online
- online coding program classroom instruction for Elementary and assessment Technology Staff for Implement ITCH -

- Chromebook Take
- program Kindergarten and Grade Implement 1:1 1, Chromebook flip
- BHS 1:1 Take Home

-See 4.3

- Assessments
- Support District

3.2 Technology Integration

starting with grades 3-8 Chromebook take home Implement 1:1 Google

> Bank, IMTT-Bayonne, with Bayonne Community Continued partnerships

Bank on multiple PSE&G, and Investor's Care Point Health,

educational projects

- Chromebook classroom Implement Grade 2
- Implement Grade 2

procedures (Business

Administrator)

New Budget process

maintenance plan (on file year capital and Continue with current 5 with county)

4.2 Facilities

- classrooms at BHS Ongoing renovation of - 1 lab
- Floor) -Medical Sciences Academy -4 Classrooms (Third -Weight Room
- Ongoing maintenance, various schools for renovation and repair to roofing and pavement & Safety Grants purposes through ROD
- Ongoing beautification projects with PSE&G schools district-wide and B.I.G.S. initiatives at

- Services (CPS) to investigate systems, and Child Protective schools, municipalities, court student attendance. communications between Establish a clear line of
- program to promote punctuality. Continue to use the breakfast
- needing improvement. achievement gap to find areas Continue to monitor the Continue to implement the 100 book challenge, Family

Arabic Projects.

Latino Projects and Family

high - quality curriculum Company's Research American Reading materials such as the Continue to implement

1.2 Data Analysis and Reporting

review school profiles and data from NJSMART to data from real time to the target action plans. assist with the creation of monitor student Administrators will use performance. Administrators will use Teachers and school

Teaching Evaluation Instrument 2.2 Danielson Framework for

- aware of his / her particularly newly hired responsibilities, staff member is fully To be sure that each professional
- management and classroom regards to instruction and preparation with To focus on planning
- responsibilities. and, professional environment; instruction; improving the classroom among our teaching instructional expertise Continue to Promote planning and preparation faculty by focusing on
- ensure that they are careers beyond high course for their lives and the students to chart a emotional needs and help meeting the social, guidance counselors to Continue to supervise the

programs: WIDA, in online testing DLM, PARCC, ACT

3.3 Professional Development

- Social Media & Digital GAFE, Internet classroom (Topics: professional opportunities for Citizenship) Digital Literacy, and Technology, CCSS, Research, Writing with technology into the
- equivalent program) to assist teachers with opportunities for OnCourse & Realtime/ (Topics: Realtime, professional development
- administer PARCC assessments
- Development portal TEQ online Professional District wide access to

Support all departments

- development to integrate Provide sustained
- state and district initiatives Provide sustained
- Prepare teachers to
- PARCC assessments teachers to administer Continue to prepare

4.3 Growth Perspective

filter at LCS Replacement of Pool

Aspire, LAS, etc

ongoing building and

Continue to monitor

throughout the city development opportunities

building Continue planning for new elementary school

Transportation 4.4 Food Service and

- under Board supervision conducted "In-house" All food services are
- to allow for "In-house" Managing and operating of school buses/vehicles service and maintenance the Juliette Street property
- needs of extracurricular buses for the growing Acquisition of three new education transportation programs and special

shortage issue/concern Begin to address driver

Education Programs 4.5 Expansion of Community

Epi-Pen, AED, and CPR Certifications

- student learning needs. classroom level to support district, school and achievement data at the analyzing, interpreting, approach for collecting reporting and utilizing retine a systematic Continue to develop and
- and instructional strategic curriculum, assessments within the district weakness and strength that identify areas of provide aggregate scores on the Pearson Access Statement Analysis, found PARCC Evidence to improve student Next Platform. They district and school- level To analyze and review
- share information with student progress and appropriate stakeholders. attendance in Real time and Continue to document
- exceeding the 18 day for students in danger of Based on NJ performance reports monitor attendance
- school webpage. results will be shared on the school climate survey. The analyze the data from the Principals and directors will

Evaluation 2.3 Kim Marshall Principal

- / Focus meetings for intimate To provide time at Principal administrator discussions
- Marshall Rubric and process. depth understanding of the Continue to provide an in-
- time for effective strengthening the preparation in every building by administrators. highly effective administrator Continue to ensure there is a
- ensure inter-rater reliability. Continue co-observations to

2.4 District/School/Classroom

- staff based on the meet the needs of the development activities to Customize professional performance of their
- clearly addresses the results-oriented, and measurable, attainable, needs of our students timely (SMART) which that are specific, Continue to develop goals

- sustain 21st century enhance instruction and ongoing initiatives and Professional integration. technological programs in place to Development for the
- Boards/Smart Boards to district level throughout the
- during the Summer extended to 1 full day New Staff Training

Support 3.4 Maintenance, Management &

- repairs, take home, training, etc.
- staff support manage GAFE, resources, and provide Chromebooks, network Increase Technology Department Staff to
- manage GAFE Chromebooks, network Department Staff to staff support resources, and provide

- at the Elementary and HS be purchased and installed Additional White

Time Line:

City Planning officials

- Cisco Equipment. Renew Smart Net on all
- Bar" at BHS to support Implement "Genius
- Increase Technology

- Basketball & Flag Football Programs 7th & 8th Grade
- 11 Elementary Schools Programs Healthy After-School
- are now "Community Schools"

Sept. 2016 - June 2017

Business Office, Administrators, Central Office Administration, Lead Person(s):

Resources Needed:

- Grant Alerts
- Grant Program Applications
- renovation specifications Building proposals and
- Long-range facility plan
- Grant personnel

supporting informed decision making at the for the purpose of Continue to maintain data building and district levels.

1.3 Student Assistance and Support

- reducing resource room environment. Focus on pull out to a more inclusive the least restricted Students will be placed in
- use of Google classroom. century skills. Increase the and share various forms of create, collaborate, assess opportunities for students to provide multiple chrome books. This will Students in will utilize information using 21
- grade k-4. disadvantage students for I-PAD for economically
- achievement to post will help connect academic grades 6-12. career readiness platform is secondary goals. The intended for students in Naviance college and Naviance portfolio program
- environment responsive to differentiation of Continue to implement the diversity of learners. instruction in an

- aligned to the learning professional development need of each child. quality instruction and focused on delivering administrators that is more for teachers and Continue to provide
- structure of daily lesson quality, content and training to improve the questions objective and essential plans including the Continue to provide staff

Environment for Staff

- school with topics administrators. leadership series after pertinent to
- differentiate instruction performance of the staff and the based on the needs of the to customize & To provide opportunities
- To provide time for level instruction

2.5 Life-Long Learning

- To provide a voluntary
- grade level planning that ensures delivery of high-

- Manage Google Apps for Education (GAFE) as grade level groups to provide specific access to resources
- Support new digital staff enrollments and vault Increase Google licenses.
- Support school visitor predator check in system

and student ID cards

Create successful troubleshooting protocols administration and program

for PARCC

Restructure current streamlined process. security platform into a

Time Line:

Sept. 2016 - June 2017

Lead Persons

Evaluation Advisory Committee Attendance Office, School Guidance, Data Teams, Curriculum Directors, Assessment Office, Principals, Vice Principals, Central Office Administration, Karee McAndrew,, Melissa Sisk, Thomas Fogu (DEAC) Consultants Improvement Panel, District Teams, Child Study Teams, Teams, Lead Teachers, I&RS Technology Department Staff,

Documentation:

- Capital and Maintenance Approved grants
- Ongoing completion of Green initiative and

Plan (county) Budget

- Completion of renovations beautification projects
- Studies and Vocational & Academy of Professional Business Academy, for BHS Science labs, Technical Academy
- Science Lab, 4 Completion of Classrooms (Third renovations for BHS Medical Sciences Floor), Weight Room Academy, LCS Pool
- Board approval
- Voter approval
- County approval
- State approval
- Architectural approval

- academic difficulty for students experiencing every marking period. Plan (SLP) contracts for individual Student Learning Teachers will create
- by the I&RS committee. the SLP will be monitored reoccurring deficiencies by Students identified with
- Science, Physical Science, Physics, Environmental include Algebra, Algebra Summer Credit Recovery World History, USI US2. English 9, 10, 11, 12 and II, Geometry, Chemistry, Program will expand to
- school tutoring programs before, during, and after requirements. meeting state academic for students "at risk" of Continue to increase the
- content areas. More classes for all AP science tutorials at the High programs will include School are recommended. Advanced Placement The after school boost

- and improve successfully implement district staff that allow and resources for all going training support, Continue to provide oncommunication and increase their expertise, staff to understand and collaboration. programs and initiatives,
- with particular emphasis Communities (PLC) as a on developing PARCCassessments across grade student learning and involving evidence of collegial discussions venue to engage in Professional Learning Continue to utilize like questions. levels and content areas

2.6 Achieve NJ

- of mSGP and how evaluation score it effects their final full understanding Teachers should have a
- areas within the should be responsible for aware and trained in Math. Departmentalized 2 SGOs. Pre K-3 should tiered SGOs. All staff two separate proficiency areas should encompass require I ELA & 1 Teachers should be

- maintain/develop common

Documentation:

- Contracts
- Lesson Plans

- Projects
- Jamt-Casper Reports
- and Directors' Meetings, Development Days, Faculty, Focus, Principal

Resources Needed:

- Infrastructure
- Hardware
- Software
- Consultants
- On Course
- Realtime

- Jamf-Casper
- Webinars: Go To Meeting
 - WIKIS
- Blogs
- Go Guardian
- Web Help Desk
- Barracuda
- Dameware
- Smartboards
- Google Apps for Ed
- Chromebooks
- Pads
- Windows OS
- Mac OS &iOS
- Promedia

- In-service Workshops
- Out of District Workshops
- On Course Reports
- Realtime Reports
- Agendas from Staff

- summer programs to students an opportunity to History Day. to Biology, Young summer camp, Passports Math, Environmental enhance learning such as participate in academic Innovate and National Biologist, Project Science, Engineering Computer Science & but not limited to, Step up To continue to offer
- students in grades K-8. will be distributed to Reading and Mathematics Bridges assignments for Suggested Summer
- grade 9-12. suggested for students in assignments will be **Mathematics and Reading**
- summer assignments. Students in certain AP classes have required
- coursework prior to high ready for Algebra I demonstrating that they are opportunities for students period Algebra I class school by offering a zero classrooms. in the Grade 8 math content knowledge teacher taught by a certified math Continue to afford ample

- and support the SCIP's to ensure, oversee, and mentoring policies at professional development district's evaluation, implementation of the the school level.
- of progress. hours accrued and review timelines for completion, address these areas, learning activities to and specific professional that includes areas for individual teacher PDPs improvement and growth,
- minimum: The PDP must specify at a

2.7 LRE - Least Restrictive Environment

- of grading that utilizes multiple measures To incorporate a system
- subject teachers in the extended to special Staff training should be and modifications. area of accommodations

- Continue to rely on
- Continue to create
- school or district's professional learning team. role as a member of a One area aligned to the teacher's evaluation. results of the most recent One area derived from the One area aligned with the annual performance improvement goals.

- Continue to offer an Honors Algebra I class for 8th graders at Bayonne High School.
- Creation of Academy for Professional Studies to include accounting, finance, business, marketing and tourism.
- Creation of the Career Academy to include programs in carpentry, welding, culinary, En Vogue and plumbing.

Creation of the Academy for Heath and Medical Science to include dynamics of healthcare medical terminology and clinical health studies.

- Continue to provide students that are ready for accelerated mathematics in grades 7 the opportunities for more advanced math curriculum. This will provide students the opportunity to take more advanced math classes during high school years.
- Continue to utilize an I&RS team to provide targeted intervention such as 504 plans for students

- To provide opportunities for ogoing teacher discussion with the child study team cans managers
- Continue to train teachers and support staff in the areas of: coteaching, accommodations and modifications for students in general ed settings, etc

Time Line:

Sept. 2016 - June 2017

Lead Person(s):

Central Office Administration,
Principals, Vice Principals,
Directors, Assessment Office,
Guidance, ScIP Teams, Data
Teams, Curriculum Teams, Lead
Teachers, I&RS Teams, Child
Study Teams, Attendance Office,
School Improvement Panel, District
Evaluation Advisory Committee
(DEAC), Consultants

Resources Needed:

Professional journals and literature
Professional Learning
Communities (PLC's)
In service workshops
Out of district workshops
NJCCCS
CCSS
WiKi

Blogs

Webinars

in September. Continue with revision of high school English curriculum for grades-9-12, electives, AP courses.	 Under the guidance of directors, the curriculum writing teams develop pacing guides, district assessments and update curriculum documents. Roll-out of revised ELA curriculum in grades K-8 	 Establish a technology curriculum team to develop lessons that utilize chrome books for grades 2 – 12. 	for accommodations and modifications for special education, English language learners, 'at risk' and gifted students are included within each curriculum unit. *New Jersey Student Learning Standards (June, 2016)	• Continue to write curriculum documents that align with the Next Generation Science Standards, NJCCCS, Common Core State Standards*, best practices, research and 21st century skill readiness. Supports
				Agendas – Staff Development Days, Faculty Meetings, Focus Meetings, Principals Meetings, Directors meetings Attendance sheets Contracts Registrations for workshops In service workshop schedule Meeting schedules
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isish itish	 Create an AP Human Geography Course. 	 Create AP computer Science Principles Curriculum and course within the Mathematics Department. 	 Science Department will offer Advanced Placement Environmental Science. 	 Continue to monitor on course for teacher lesson plan alignment with CCSS and NJCCCS. Feedback will be provided by administrators. 	 Continue to create team teaching environments to better support student cross curriculum learning. 	• Continue to strengthen and align the curriculum using a UBD format with rigorous standards in all content areas ensuring that it is engaging, challenging and consistently implemented.	Creation of curriculum for newly created English honors courses in grades 11 and 12.
		rse	ental	n CCSS	m cross	n and sing a rous nt t sing a rous nt sing a rous nt sing a rous rous nt sing and nted.	um glish ades
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• Continue to pilot the NJDOE, Race to the Top- Early Learning Challenge (RTT-ELC) grant in 6 classrooms for the 2015- 2016 school year. The Early Childhood Department will implement the proven observation- based assessment system, Teaching Strategies GOLD, to assess children's	 Pilot an Academic Vocabulary program. Pilot new Social Studies materials K-3. 	 Review novels in grades 5-12 for content and rigor. Continue the program Newsela in grades 2-12. 	 Increase the number of novels to be read for all students in grades 3 and 4. 	 Create an AP Computer Science curriculum and course that will provide students the opportunities to become fluent in computer languages. 	• Create a new Discrete Math Course and curriculum for who successfully completed Algebra II and want a 4 th course math class that is not Calculus based.
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15-					

 NJIT has partnered with the Bayonne HS engineering program. 	Generation Science Standards. They will become ambassadors in their schools and conduct PLC with teachers in their buildings.	• NJ Raise (Research Ambassadors Inspiring Science Education) will partnership with Steven Institute of Technology. Science teachers will be	 PISA2 is a partnership to improve student achievement in physical science. 	 NJ PRIME is a partnership with grade k-5 math teachers and Stevens Institute of Technology. 	 NJCU Proyecto Science summer program for grade 7,8 and 9 students. 	 NJCU partnership with the academy for professional studies. 	1.5 Community Partnerships	academic and social development as they enter kindergarten.
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	Lead Person(s): Central Office Administration, Principals, Vice Principals, Directors, Assessment Office, Guidance, Data Teams, Curriculum Teams, Lead Teachers, I&RS Teams, Child Study Teams, Attendance Office, School Improvement Panel, District Evaluation Advisory Committee (DEAC), Consultants	Sept. 2016 - June 2017	Time Line:	 Continue with the Center for Civil Education at Rutgers University. 	 Continue with Gilder Lehrman Institute 	 Continue with Kean University's Diversity Council. 	• IMTT sponsors the 'wish list' for student educational materials such as calculators, smart boards, and field trips.	 Mickelson ExxonMobil. Focus is grade 3-5 math and science.
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		Focus, Principal and Directors' Meetings Attendance Sheets Curriculum/Faculty Monthly Meeting Schedules	 Assessment Data Performance Reports Agendas from Staff Development Days, Faculty, 	 Access to Realtime Access to NJSMART Documentation:	 CCSS Assessment Data Attendance Data Software 	Resources Needed: NJCCCS
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